

TRENDWATCH 2Q21

August 11, 2021



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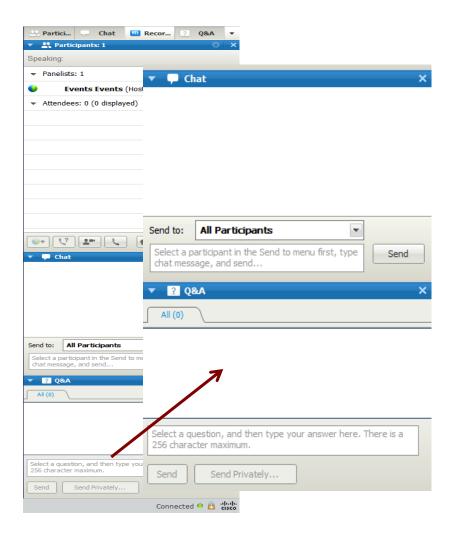
Slide Link

Today's slides can be found online at:

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We Encourage Questions!!!



Use the Q&A box located on the right side of the screen to type your comments or questions.





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*The yield for the Short Duration Portfolio above reflects the 30-day annualized effective yield (net of fees/expenses) as of August 6, 2021

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Today's Lineup

Market Update

Mike Ensweiler, Principal, Investment Management Group, ALM First Hafizan Hamzah, Director, Investment Management Group, ALM First

2Q 2021 Credit Union Results

Jon Jeffreys, Chief Executive Officer, Callahan & Associates Jay Johnson, Chief Collaboration Officer, Callahan & Associates William Hunt, Industry Analyst, Callahan & Associates

Building Lifelong Relationships

Karen Church, Chief Executive Officer, ELGA Credit Union





Callahan Quarterly Trendwatch | August 11, 2021

ALM FIRST MARKET UPDATE





Recent Economic Themes

Various factors impacting market confidence in recent weeks

- Surge in Delta variant cases is sparking renewed restrictions across parts of the world/U.S. and presenting a risk to economic forecasts
- Recent economic data have missed relative to expectations
- Chinese government crackdown on private industry has negatively impact risk sentiment
- For much of Q2, the predominant economic theme was inflation and whether or not it would be transitory
 - Month-over-month growth in core inflation readings (CPI & PCE) surged to the highest levels in decades beginning in April
 - Y/Y readings well above Fed's target thanks to the base effect
- Will inflation pressures cause the Fed to act early and threaten the current recovery?

Fiscal path forward?

- Senate has introduced a \$500 billion stimulus plan that does not involve tax hikes
- Majority Leader Schumer said the Senate would immediately shift focus to pushing through President Biden's larger \$3.5 trillion spending initiatives through budget reconciliation (would include tax hikes)



Fed Update

June and July FOMC meetings perceived to have modestly more hawkish tone

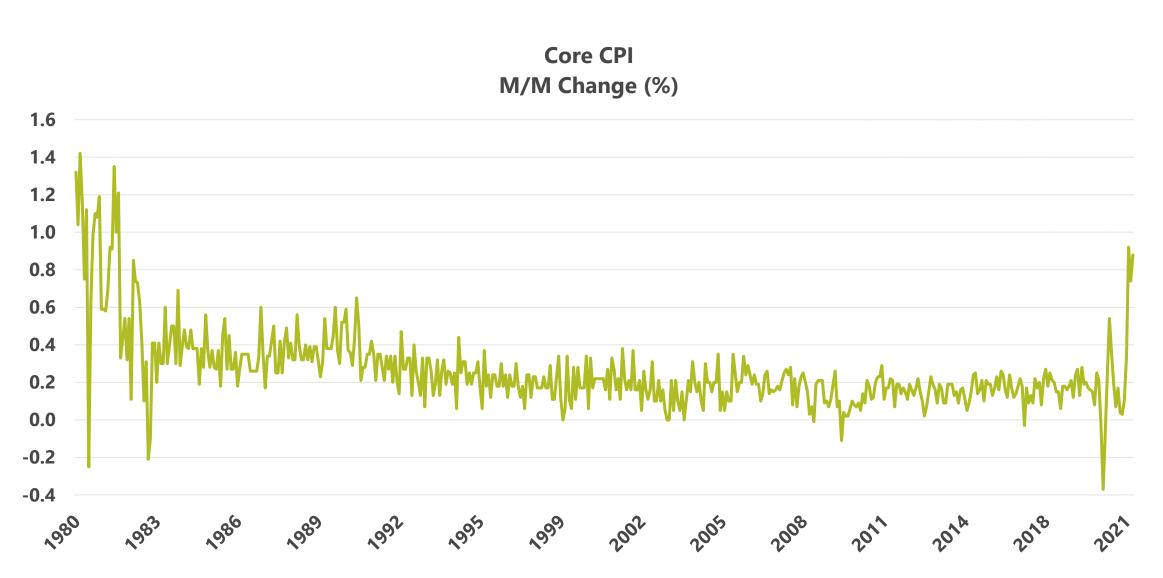
- Fed policy still ultra-accommodative, and changes to the fed funds rates are not expected for some time
- The economic outlook was upgraded in the July FOMC official statement (OS), and the recent spread of the Delta variant was not mentioned
 - Reference to Covid risks to economy subtly downgraded, suggesting Fed leaders are placing less weight on public health downside risks in its economic outlook
- Timing and pace of bond purchase tapering the biggest current question mark
 - July FOMC statement acknowledged recent economic progress made but still short of the "substantial further progress" hurdle set for policy adjustments
 - Taper announcement now on the table for any upcoming meeting

What about inflation?

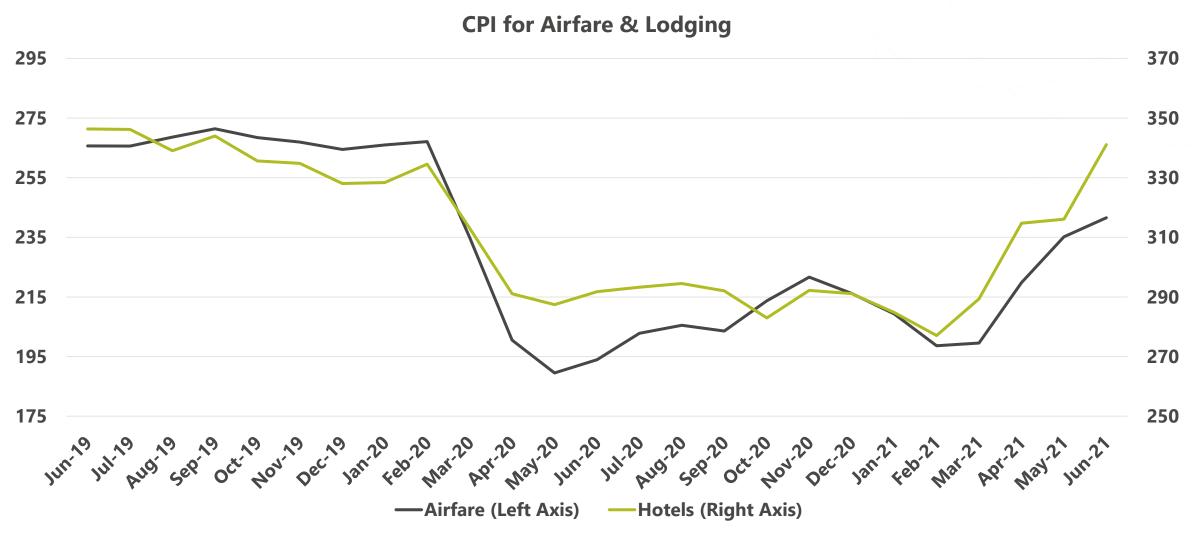
- Official company line is still that near-term inflation will be transitory as the economy reopens and stimulus works its way through
- Market starting to extend more credibility to Fed's new approach to inflation targeting



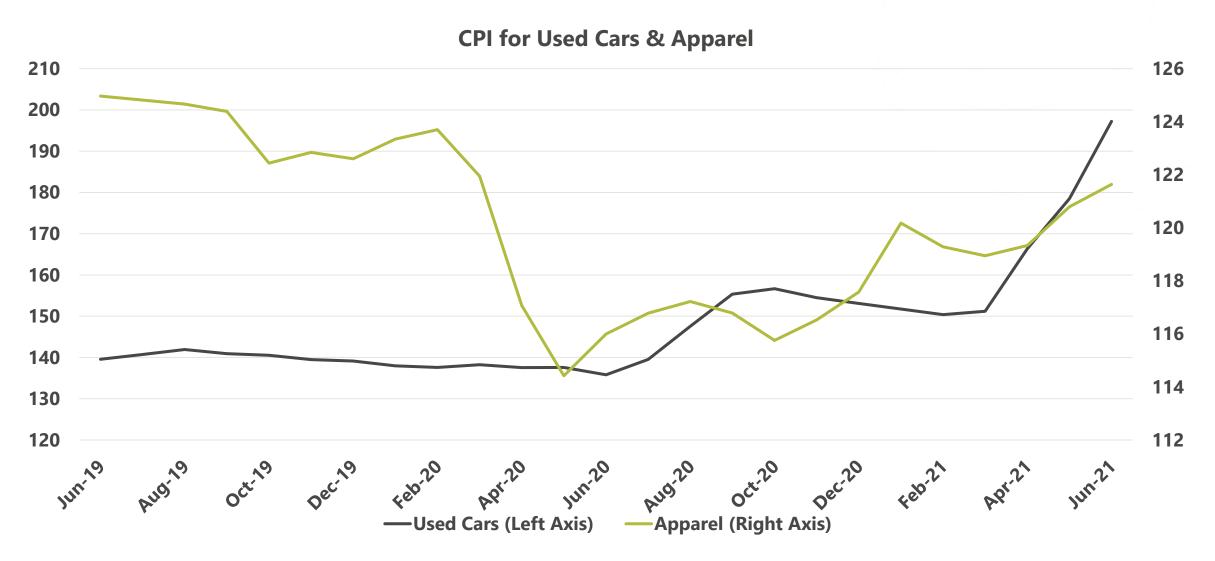
Inflation



Transitory Signs?



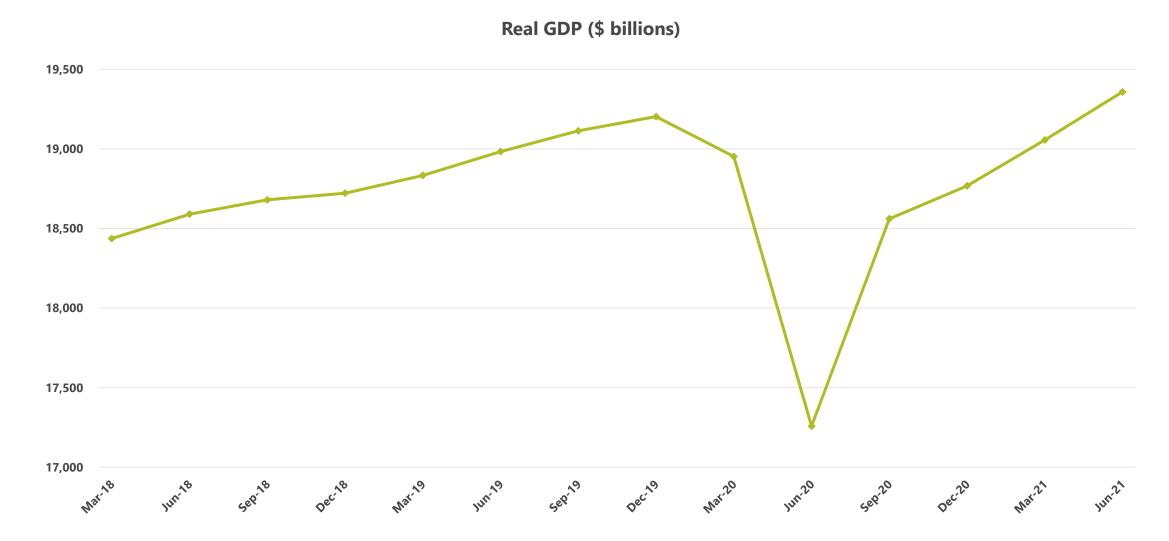
Other Inflation Areas...



Economic Fundamentals Still Sound

- Q2 GDP growth rate misses vs. expectations, but underlying components solid
 - First estimate of Q2 growth 6.5% q/q (annualized) vs. 8.4% expected
 - Reduction in business inventories shed 1.13 percentage points from topline growth
- Personal consumption surges higher again
 - +11.8% q/q vs. 10.5% expected and 11.4% in Q1
 - Third double-digit quarterly increase in the last four quarters
 - 20-year average is 2.4% q/q
- July Jobs report was strong as employment increased by 943,000
 - June and May revisions added another 119,000
 - Unemployment rate fell to 5.4% from 5.9%

GDP Has Eclipsed Pre-Covid Peak





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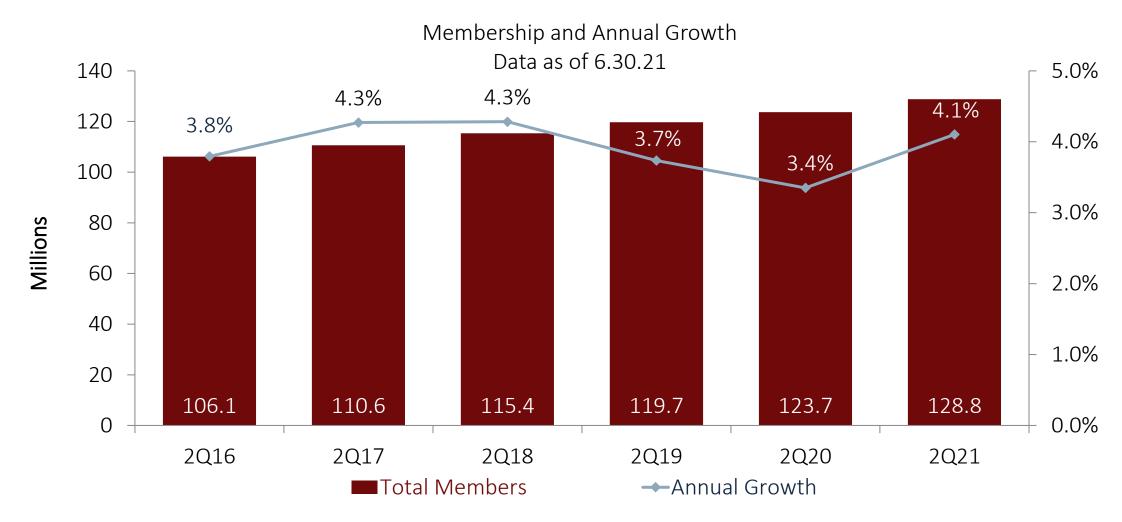


Credit union assets surpass \$2 trillion on double-digit growth

	6/30/2021	12-Mo. Growth	6/30/2020	12-Mo. Growth
Assets	\$2,001.9B	13.2%	\$1,769.1B	15.0%
Loans	\$1,207.1B	5.1%	\$1,148.9B	6.5%
Shares	\$1,736.6B	15.2%	\$1,508.0B	16.4%
Investments	\$702.0B	31.5%	\$533.8B	38.2%
Capital	\$213.7B	7.9%	\$198.1B	9.5%
Members	128.8M	4.1%	123.7M	3.4%

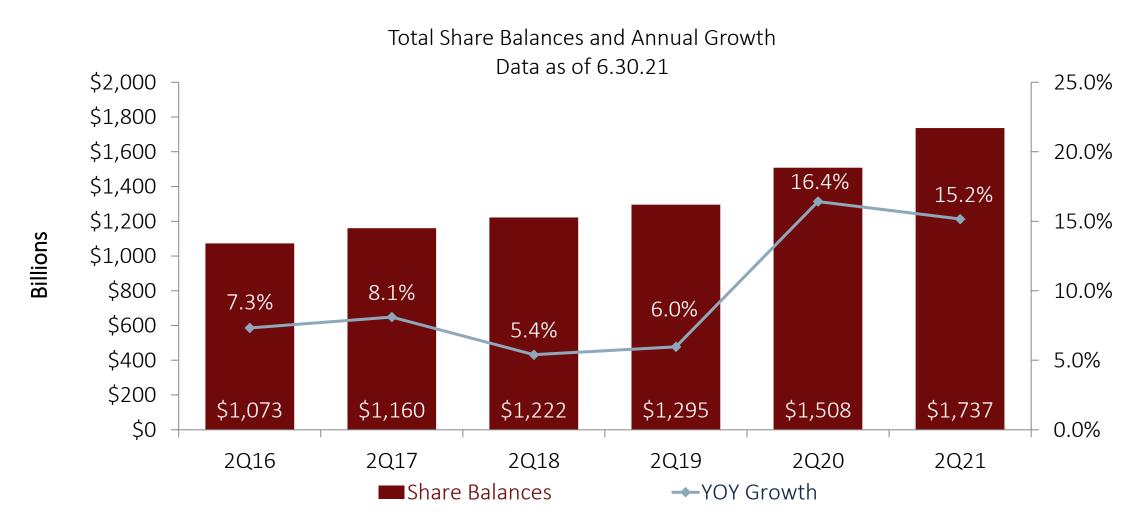


Credit Unions add a record 5.1 million members in 12 months



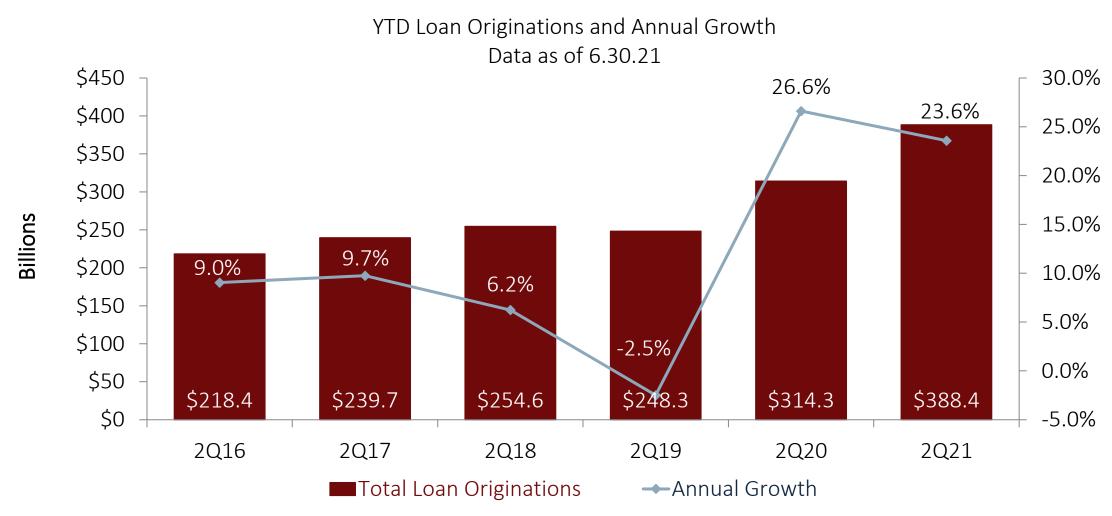


Members have directed over \$440 billion in savings to credit unions over the past two years



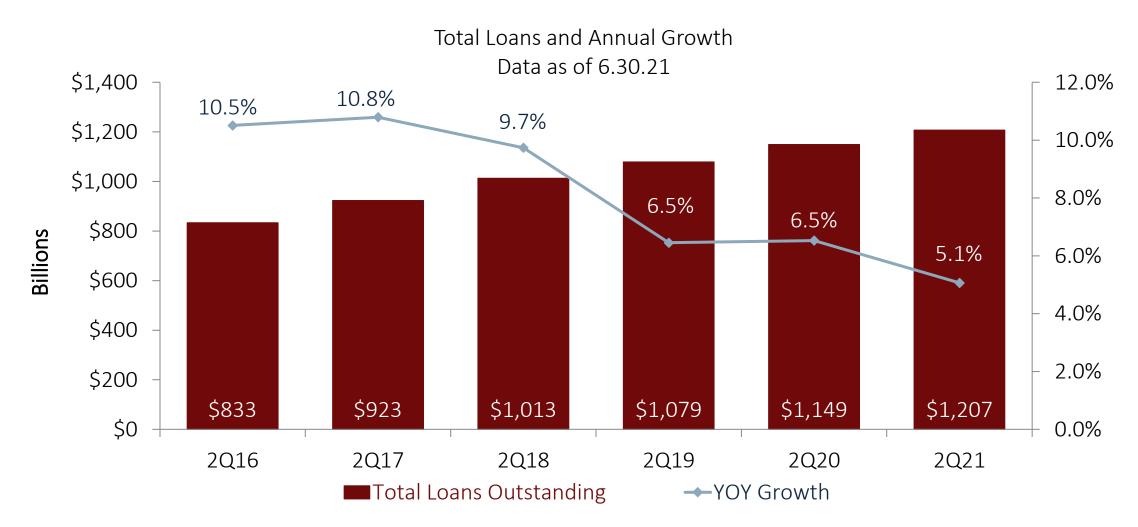


Loan volume growing over 20% for the second consecutive year



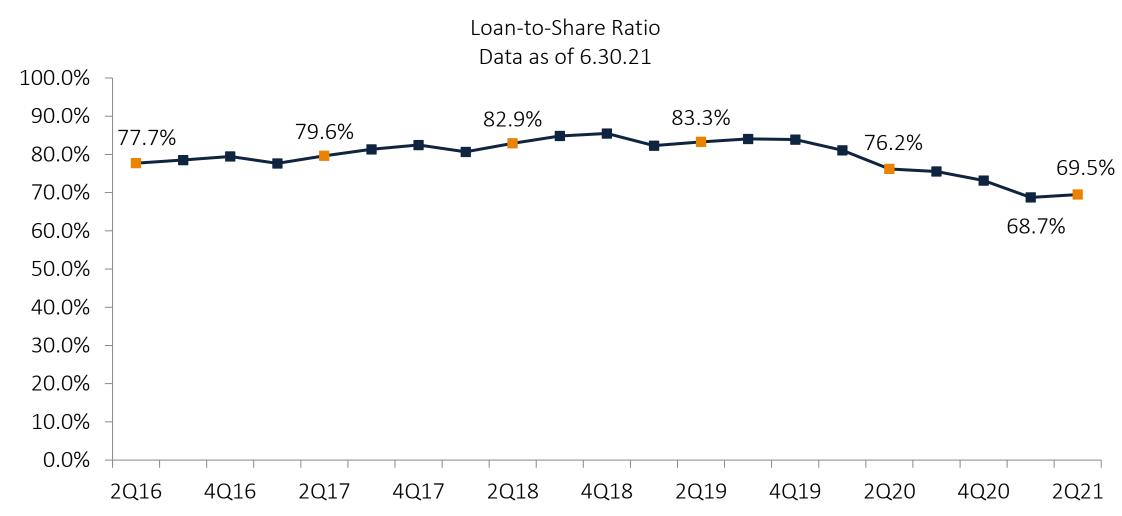


Balance sheet loan growth does not reflect the lending surge





The loan-to-share ratio increased quarter-over-quarter for the first time since 3Q19





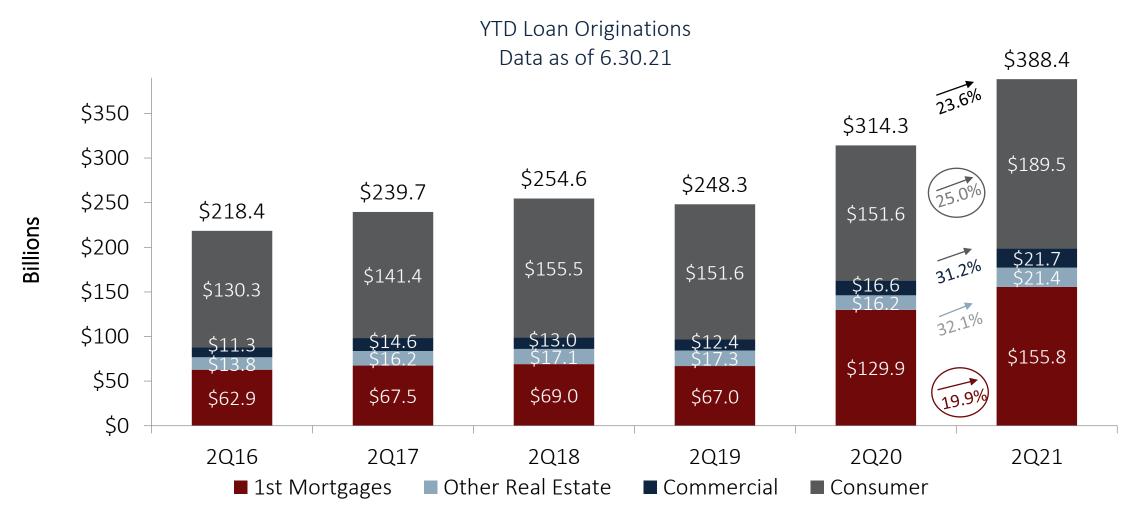
Lending

- Credit union lending activity continues at a record pace, granting the most credit ever to members in the second quarter
- Consumer lending is picking up as the economy reopens while mortgage lending remains strong
- Asset quality improves across the board to near record levels as members continue to manage debt



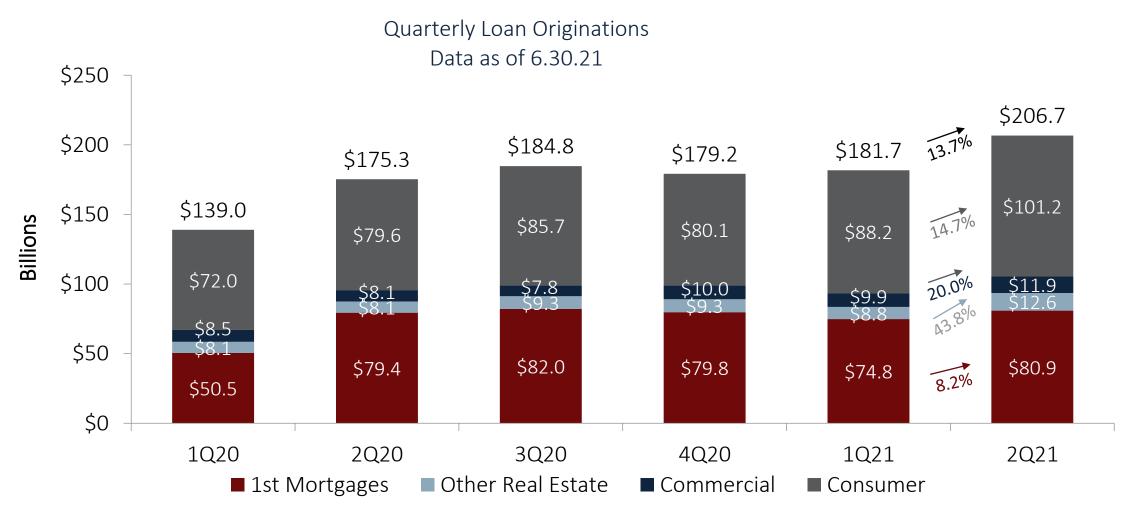


Consumer loan origination growth is outpacing 1st mortgage origination growth through the first six months of 2021



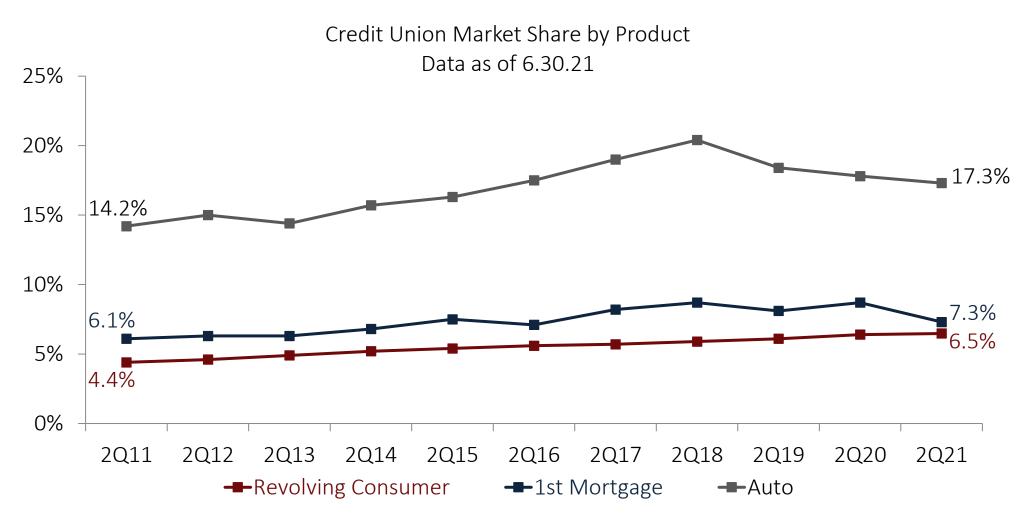


In credit unions' biggest lending quarter ever, all loan products reported quarterly origination increases



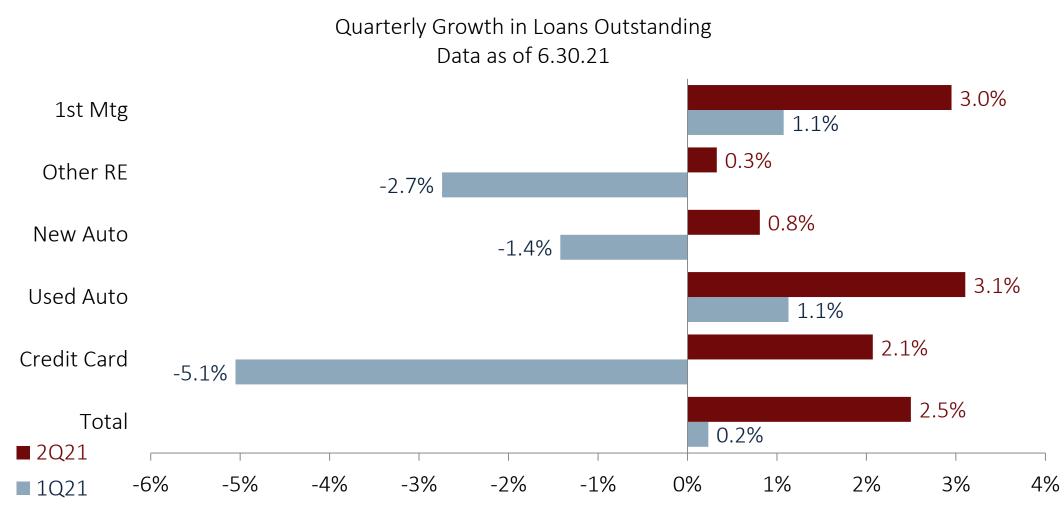


Despite record originations, credit union market share in auto and mortgage lending is declining



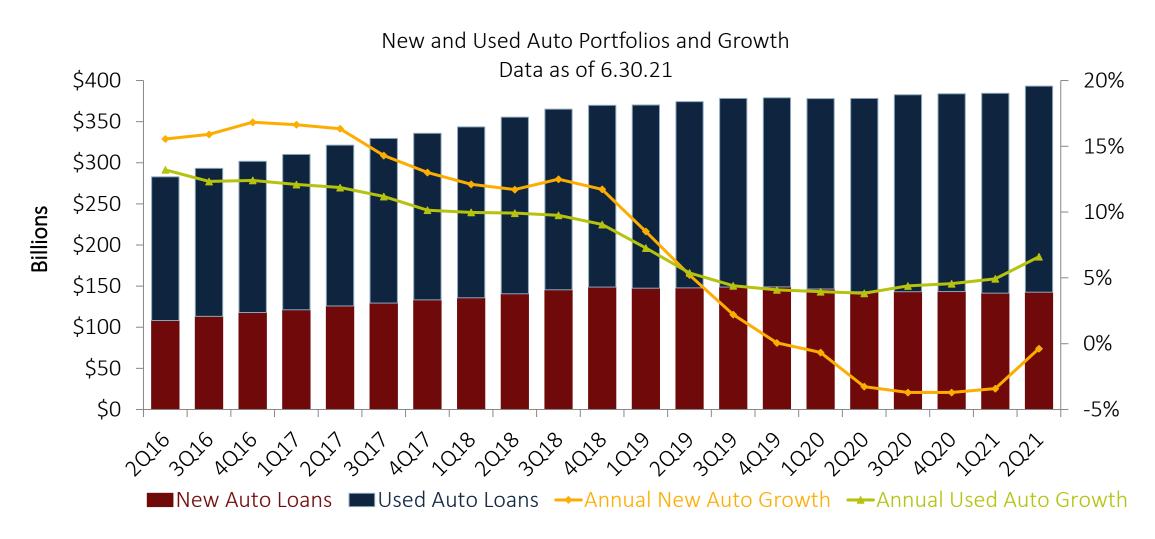


Balances rise in every loan product in the second quarter as dynamics change from first quarter



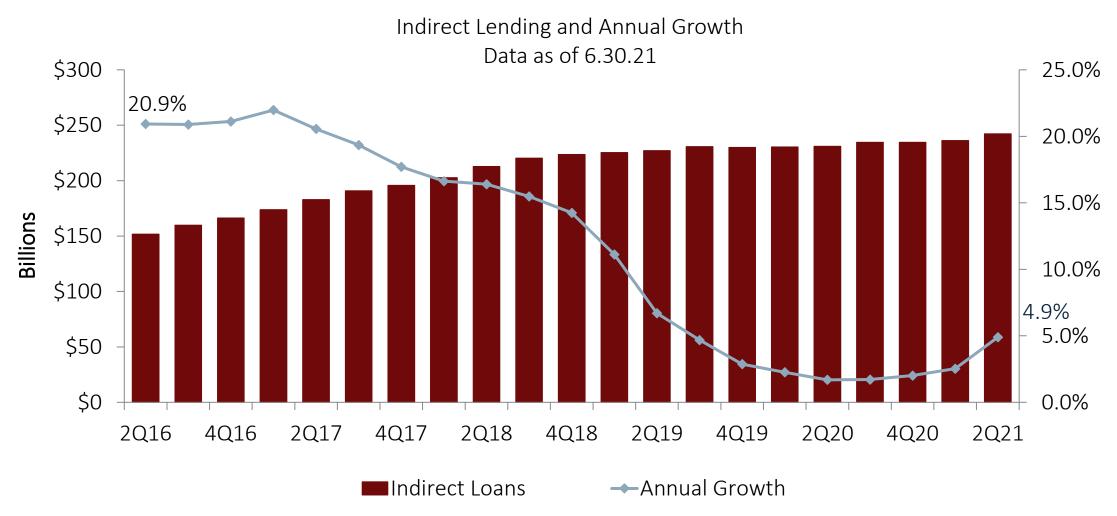


Auto lending continues to rebound from mid-pandemic lows





Third-party sources are a key driver of vehicle loan recovery



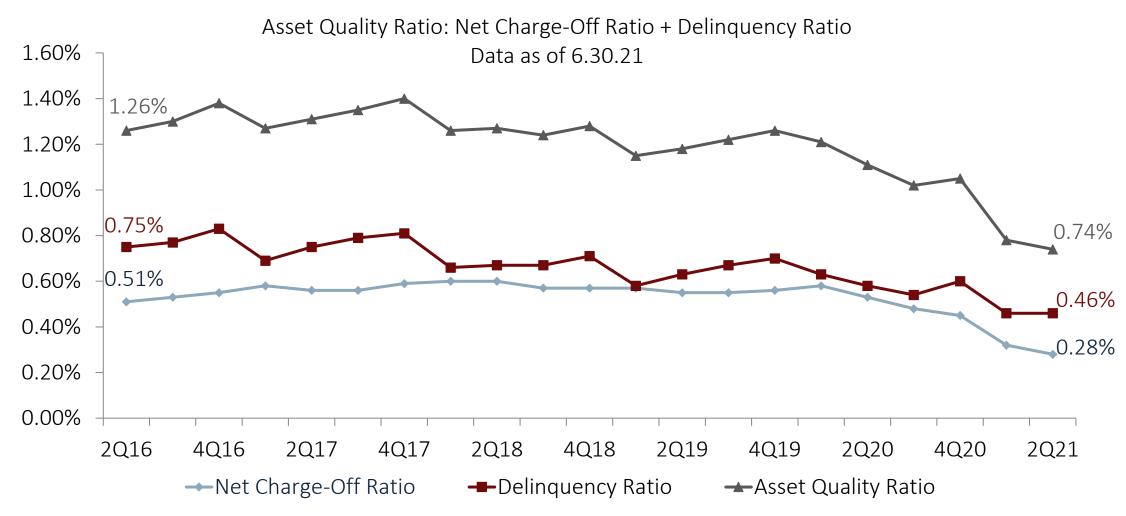


Loan participation purchases have risen significantly over the past year



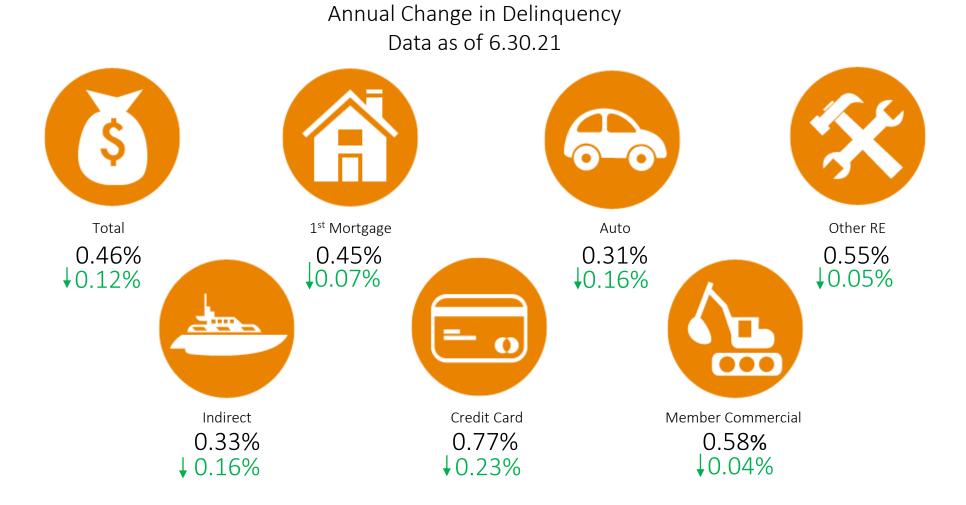


Asset quality continues to improve, with delinquencies and net charge-offs combined reaching the lowest level in over 20 years





Delinquency is improving across the board





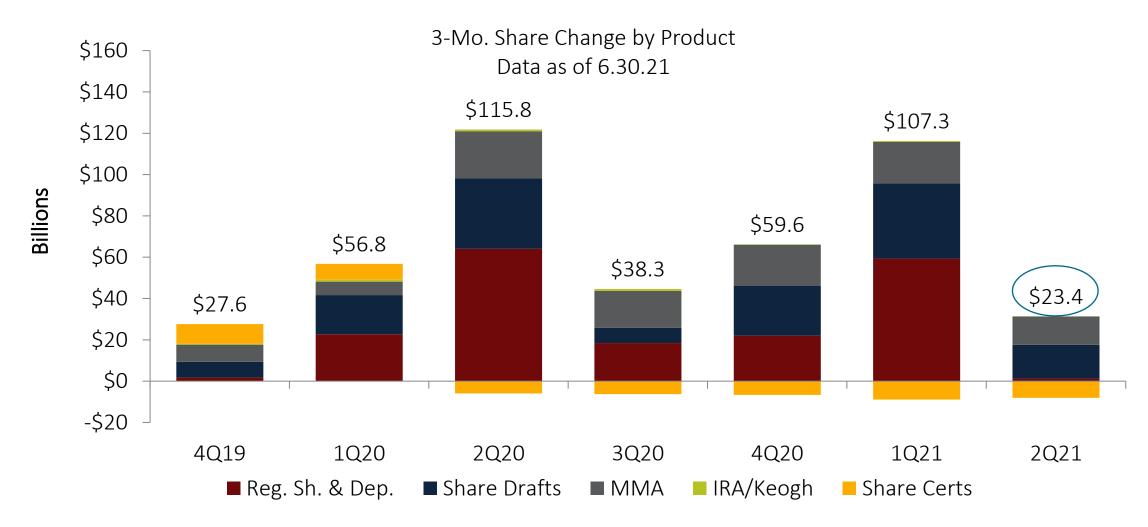
Savings

- Share balances rise in the second quarter at the slowest pace since 2019
- Core deposits are driving the increase in savings
- Average member balances are at an all-time high at mid-year 2021





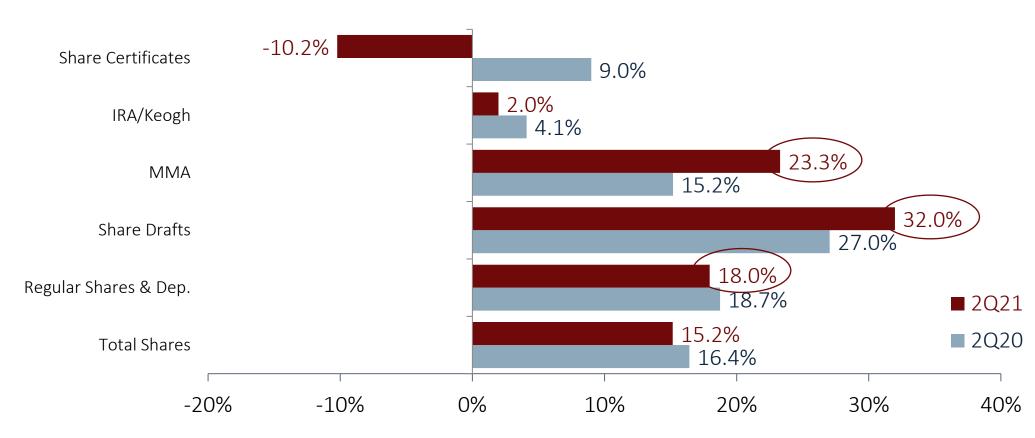
Second quarter share growth is the slowest since 3Q19





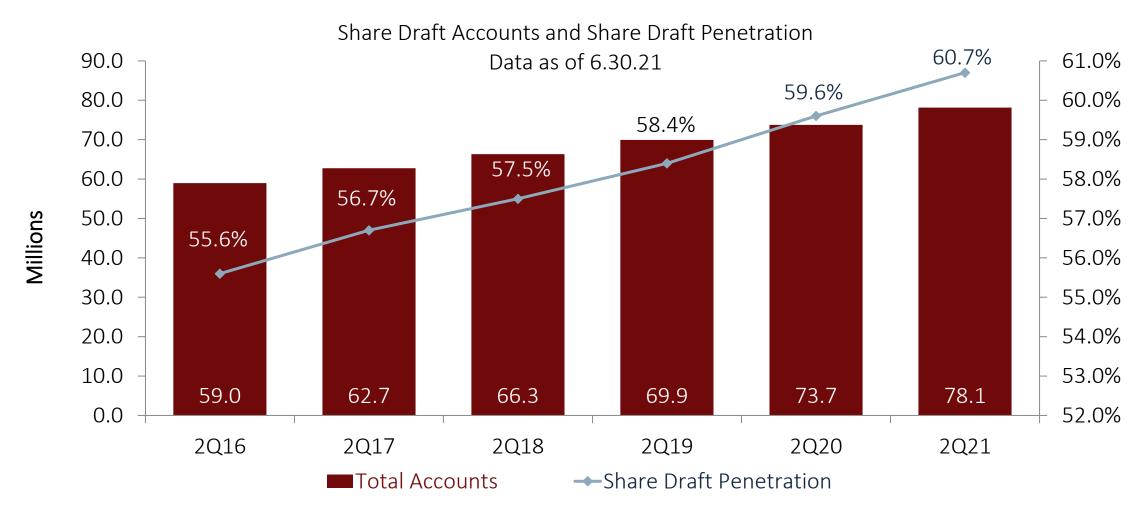
Checking, money market and regular share balances continue to grow at a double-digit pace

12-Mo. Growth in Shares Segments
Data as of 6.30.21



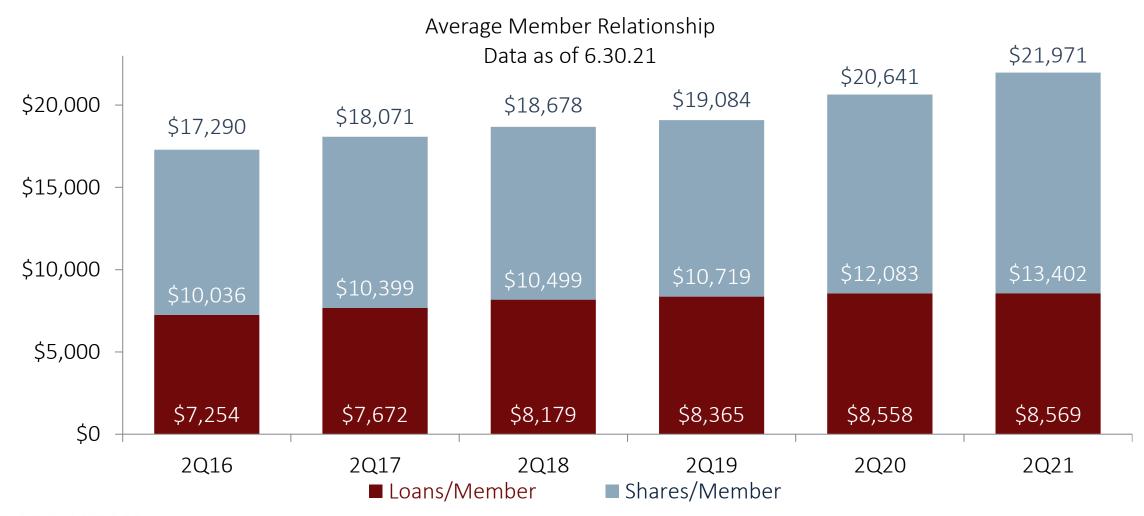


Share draft accounts and member usage both hit record highs





The average member relationship grew \$1,130 year-over-year driven by unprecedented share inflows









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Building Lifelong Relationships

Est. February 1951

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Consumers Energy Employees &
Their Families
Expanded Over the Years to SEGs,
Church Congregations, Building
Trades & Multiple Counties
Recently added the State of MI

14 Branches

240 Associates

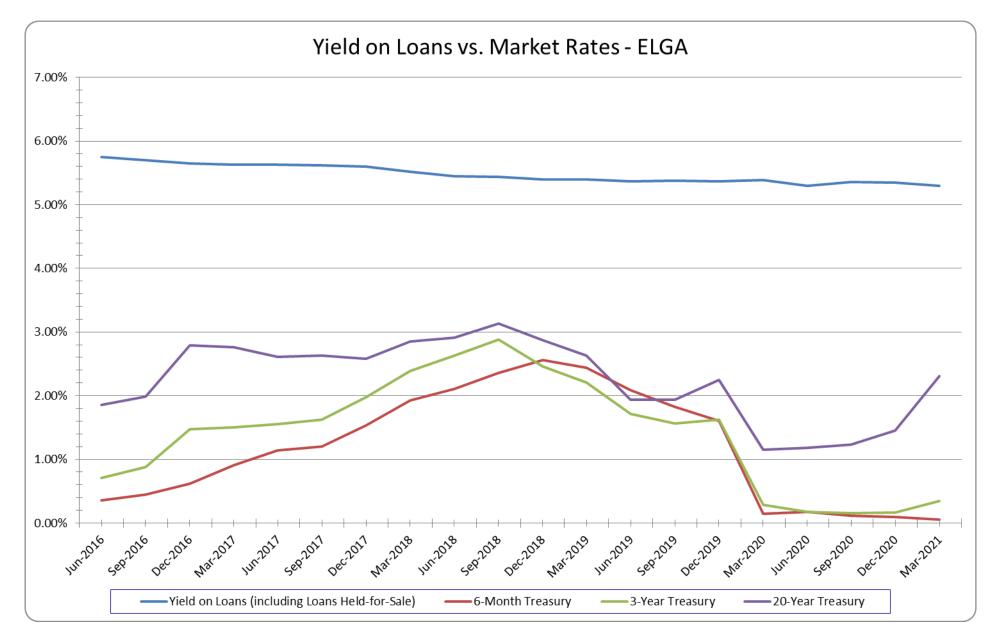




ELGA CU Financial Summary

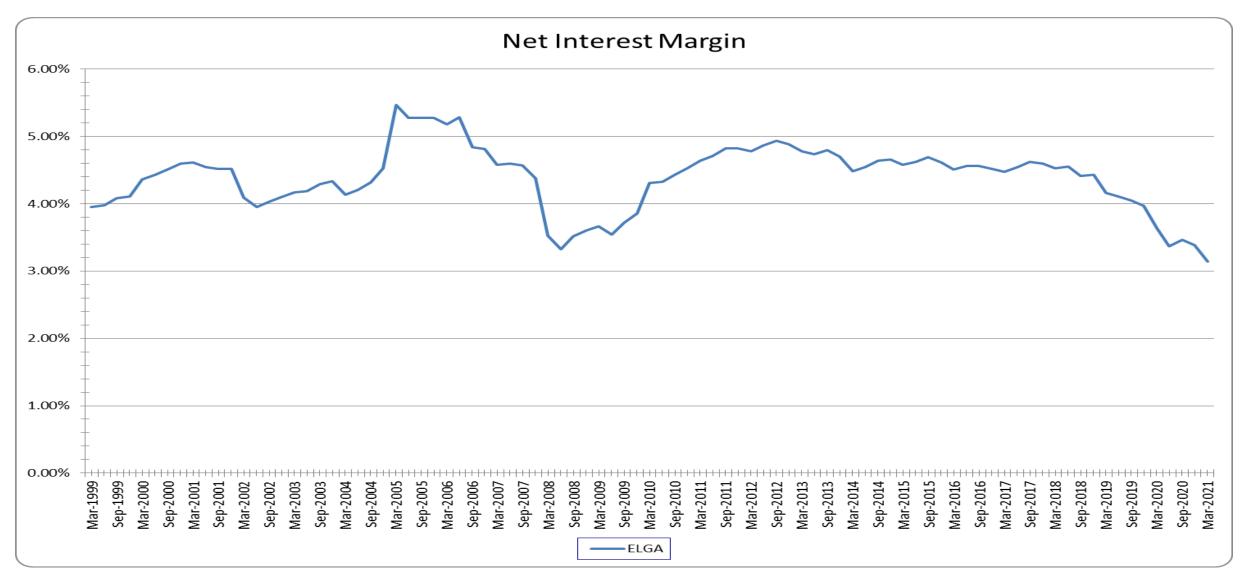
	6/30/2021	6/30/2011	6/30/2001	10-Yr CAGR
Assets	\$1,116.0B	\$272.4M	\$95.3M	15.6%
Loans	\$804.1M	\$206.6M	\$67.7M	14.6%
Shares	\$983.8M	\$247.5M	\$85.4M	14.8%
Members	80,994	44,134	21,390	6.3%
ROA	1.78%	1.10%	2.07%	



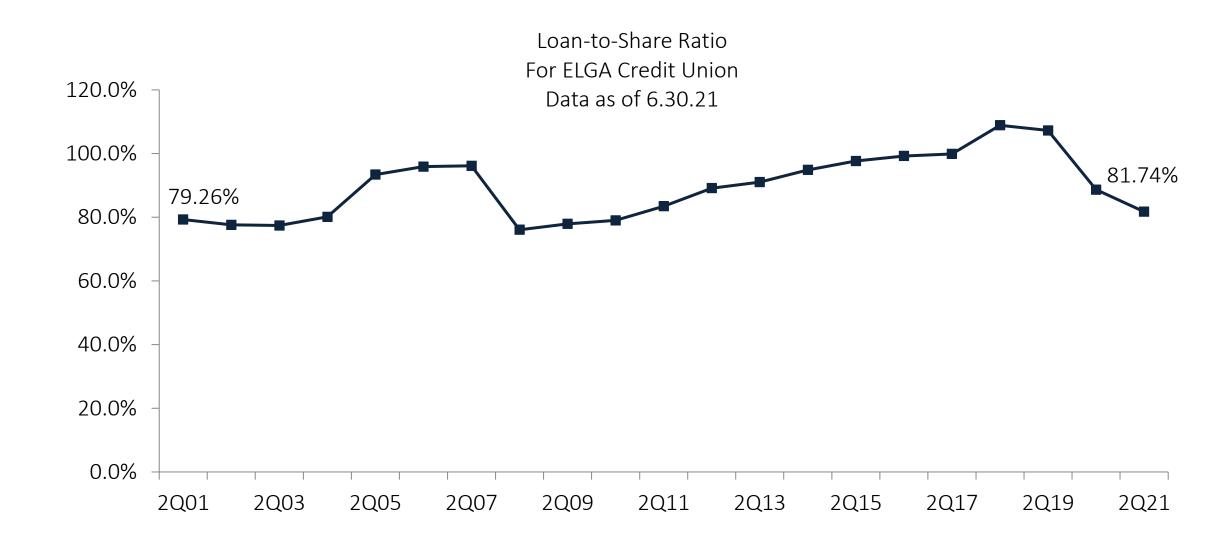




ELGA CU Net Interest Margin 1999-2021

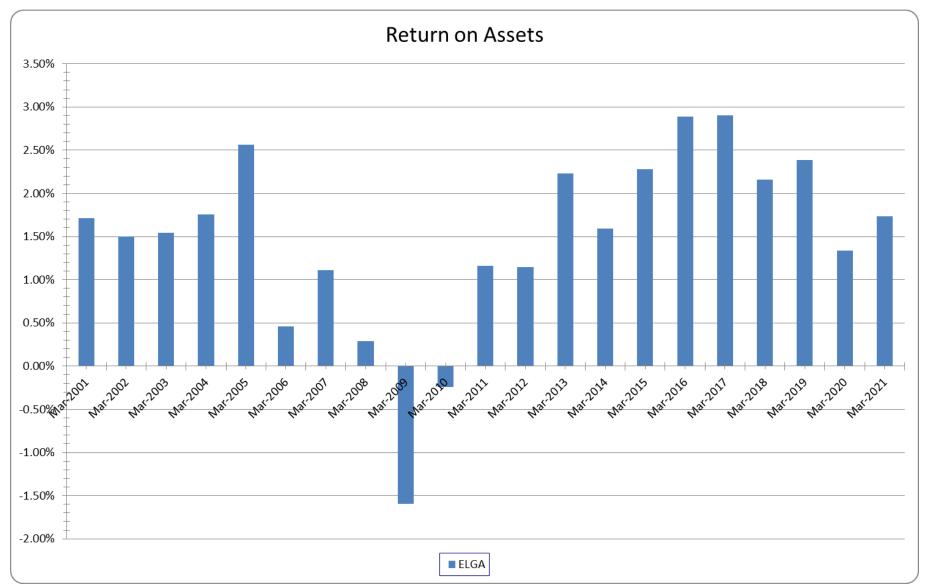




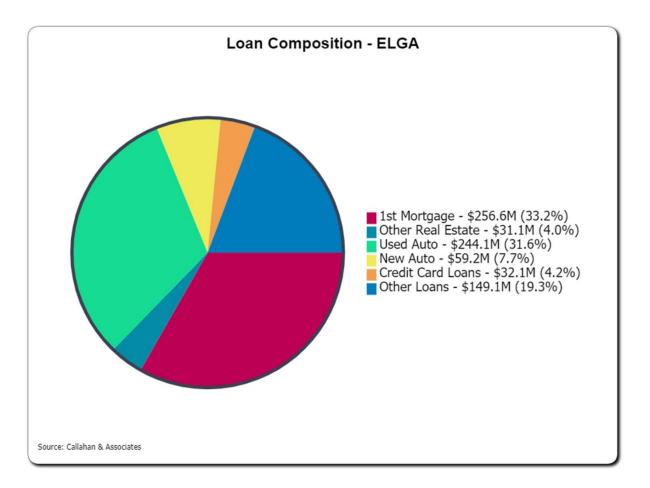


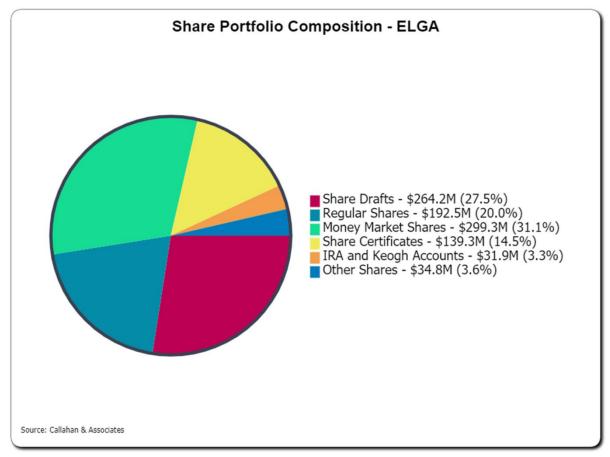


ELGA Credit Union ROA 2001-2021















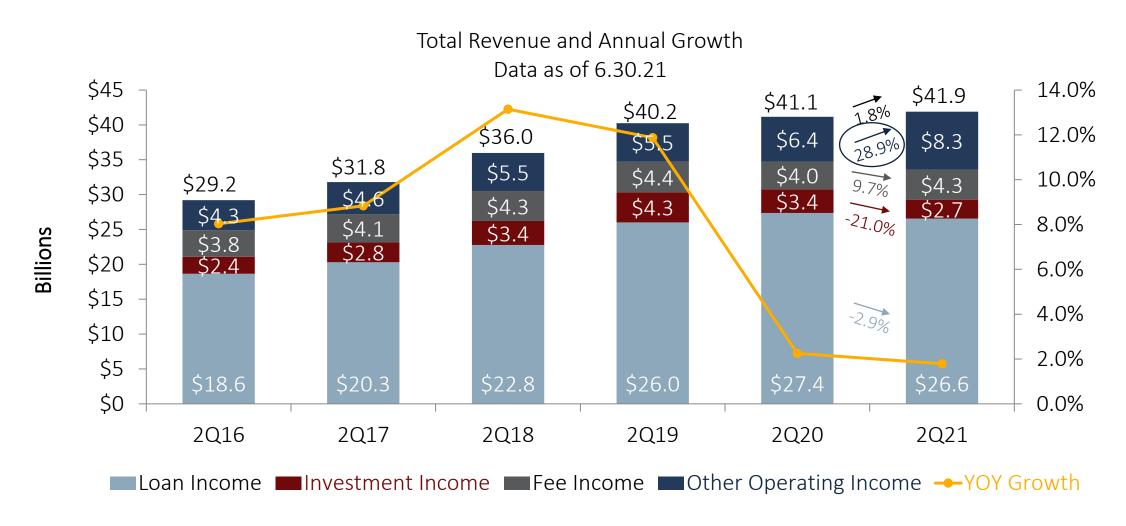
Earnings & Capital

- Credit unions post the highest ROA in over 20 years through mid-year
- Revenue rises versus the first half of 2020, driven by non-interest income
- Net worth ratio rises slightly in second quarter as balance sheet growth slows



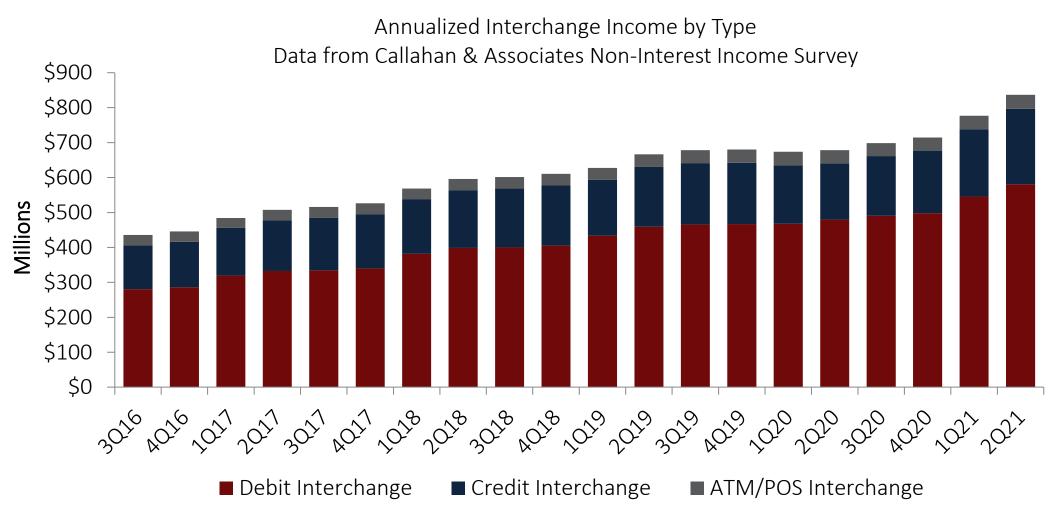


Revenue rises 1.8% despite a continued slowdown in interest income streams



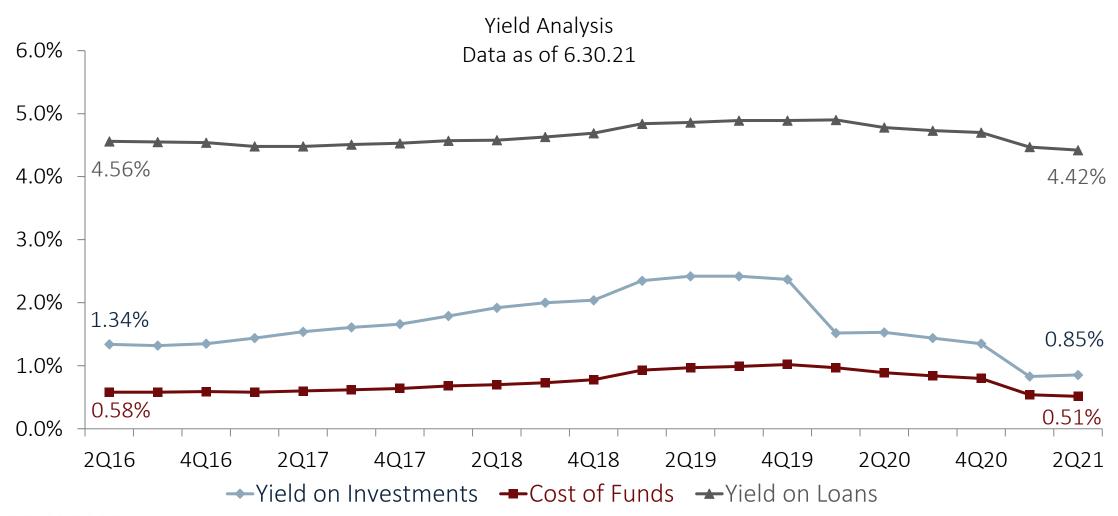


Interchange income picked up substantially in the first half of 2021 as economies reopen



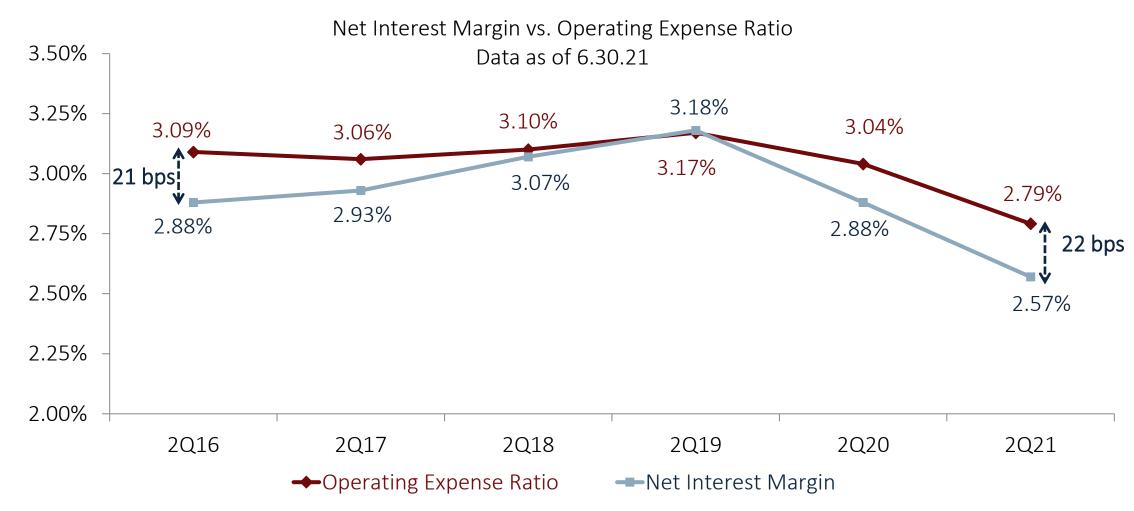


Loan yield and cost of funds are trending down at a similar pace



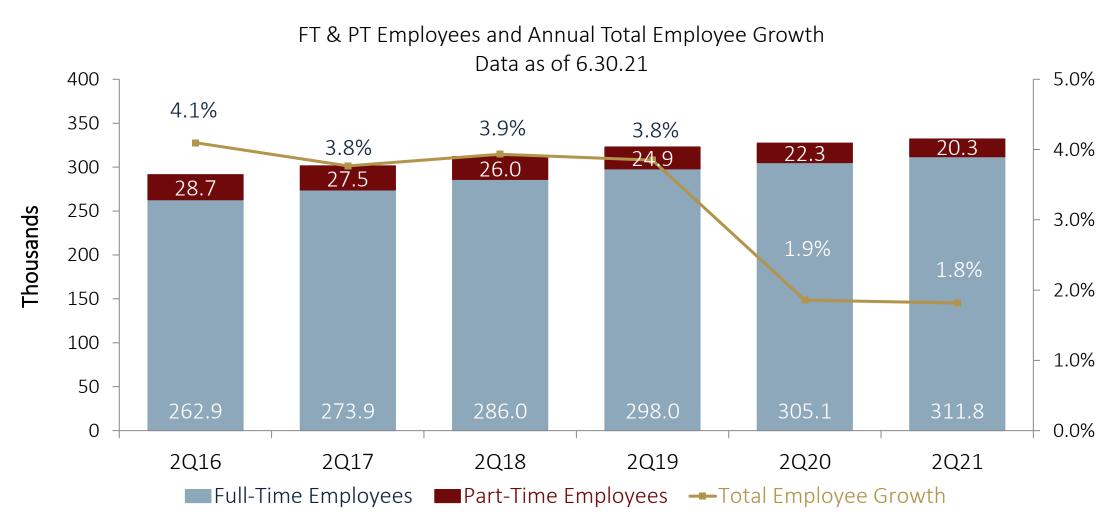


The gap between the net interest margin and operating expense ratio is expanding



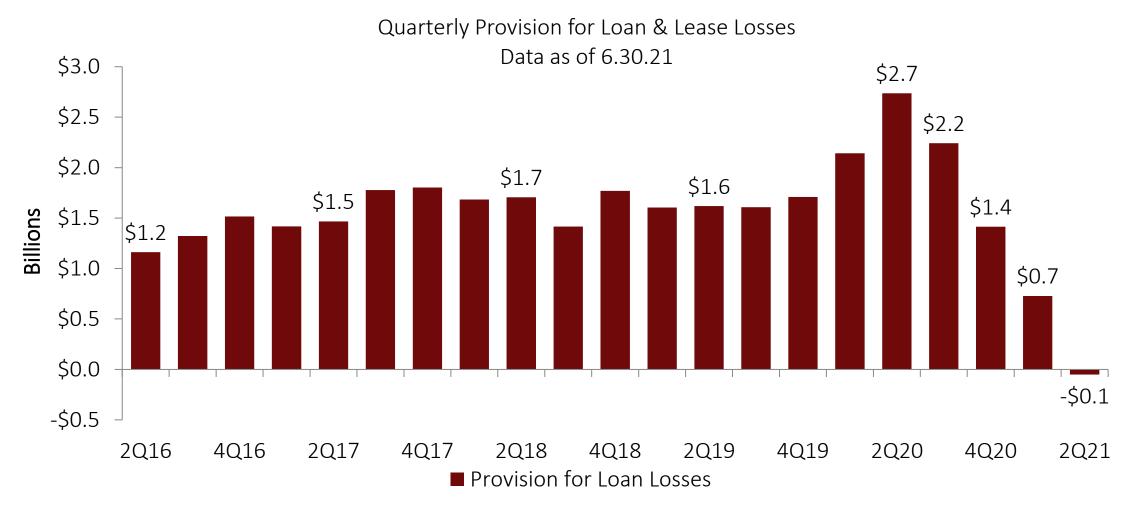


Credit unions are investing in full-time staff as the industry grows



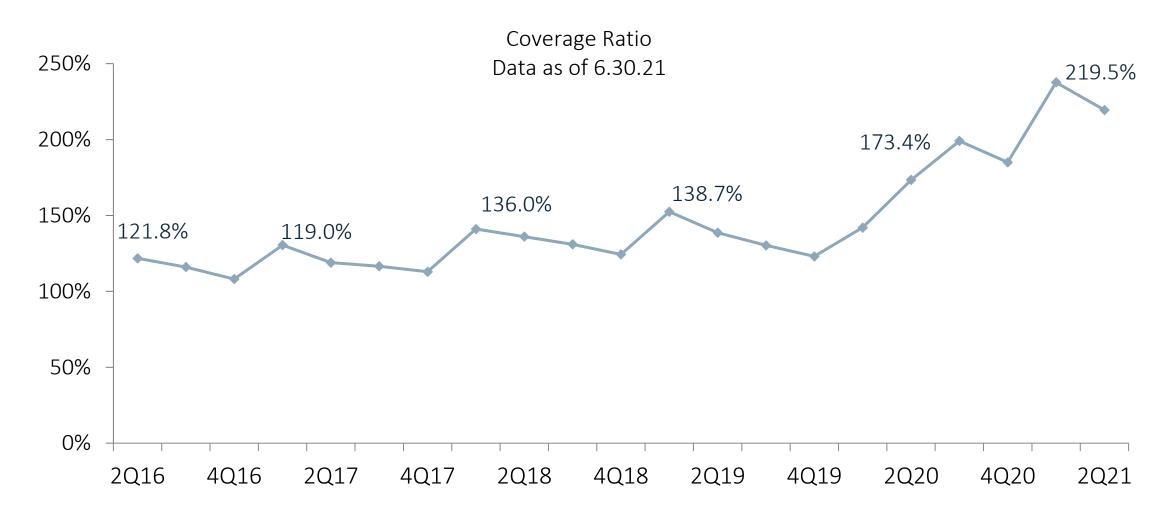


For the first time on record, credit unions recorded a negative quarterly provision expense



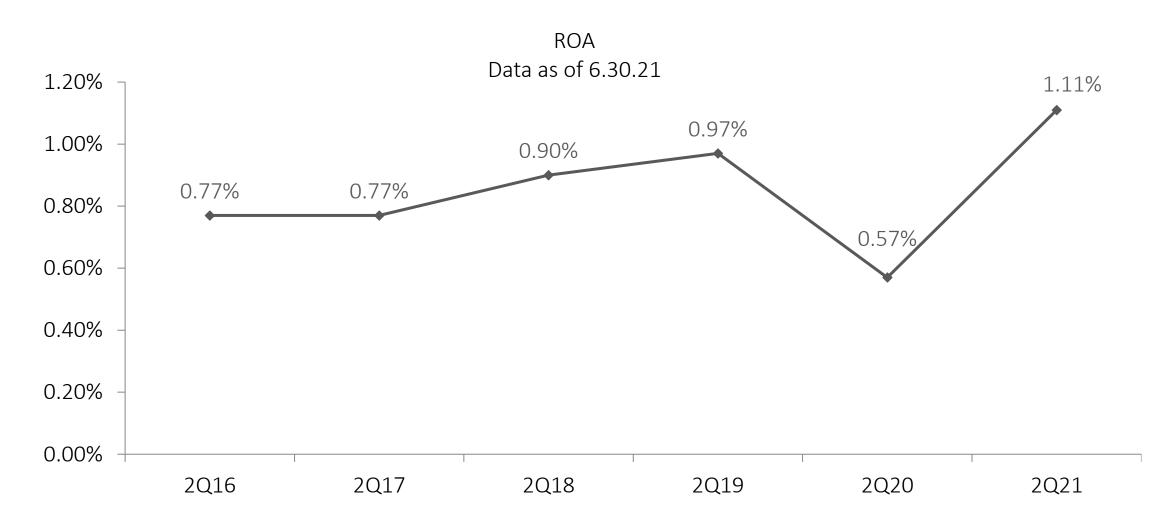


Credit unions have \$2.19 reserved for every \$1 of delinquent loans



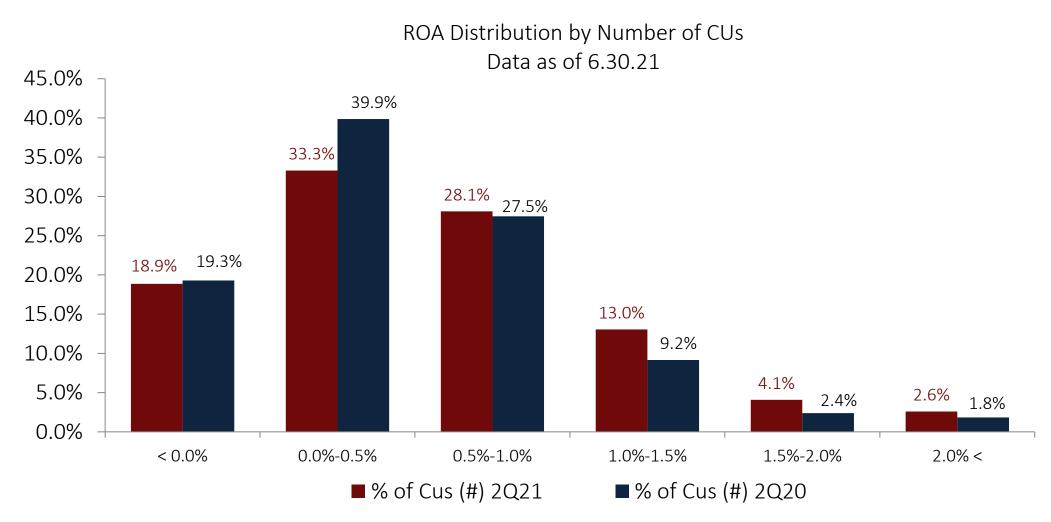


At 1.11%, credit union ROA is at the highest level in over 20 years



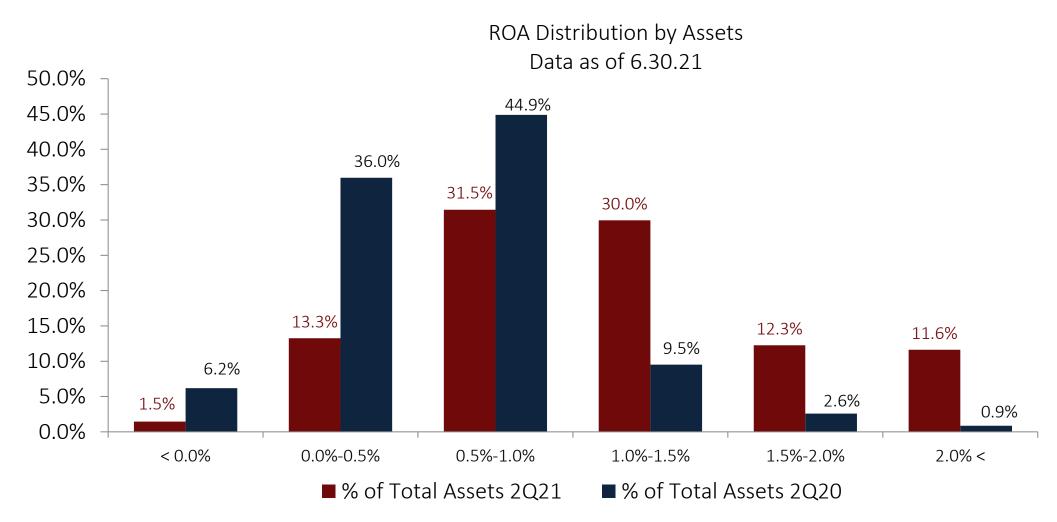


20% of credit unions post an ROA of 1% or higher at mid-year



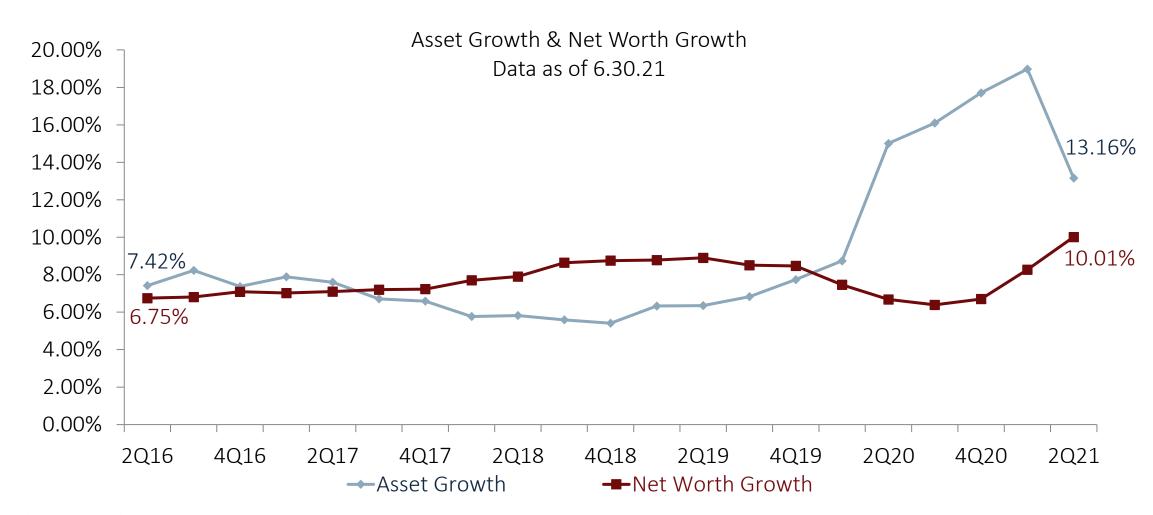


54% of credit union assets post an ROA of 1% or greater at mid-year



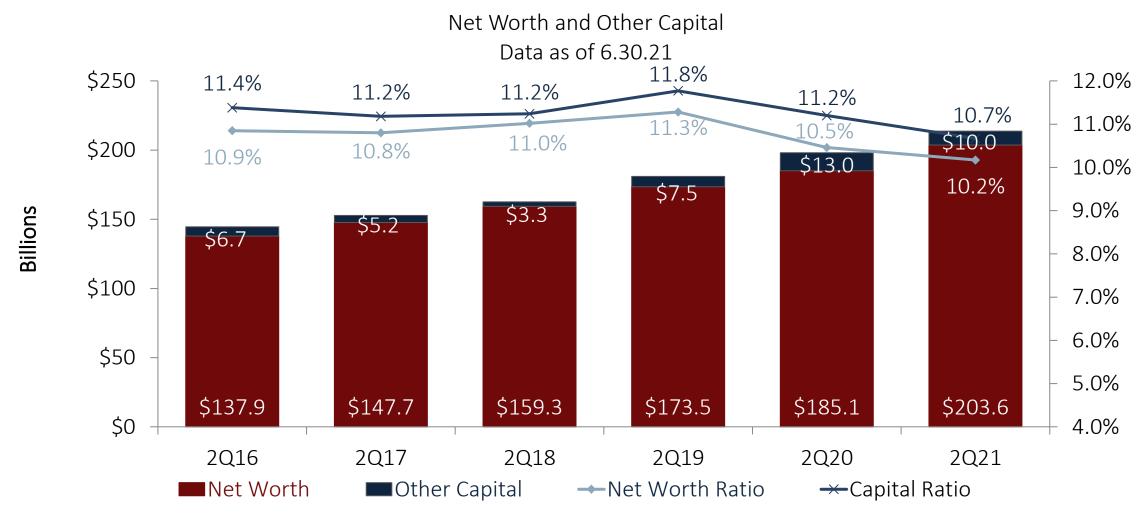


Asset growth continues to outpace net worth growth



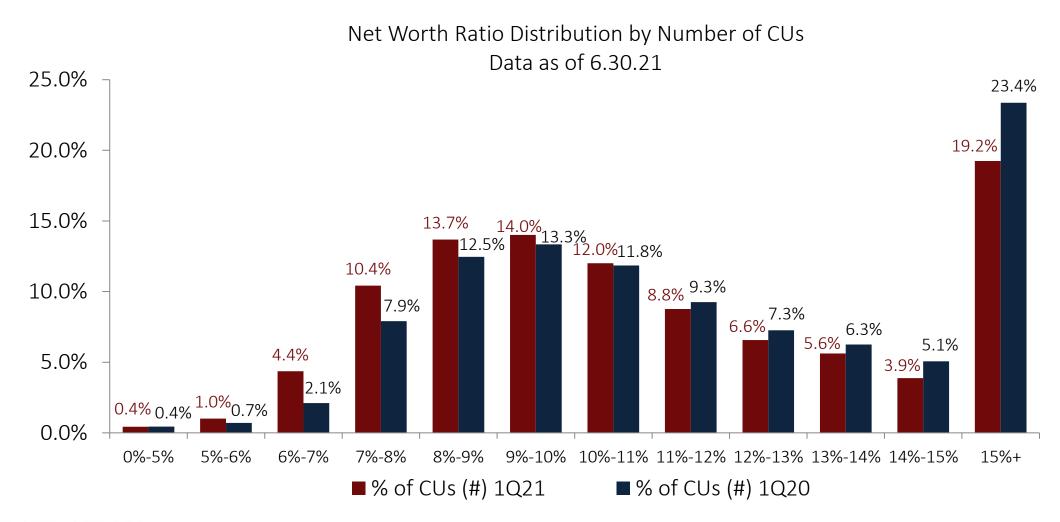


The net worth ratio has declined for the past two years but remains well above the NCUA's 7% threshold



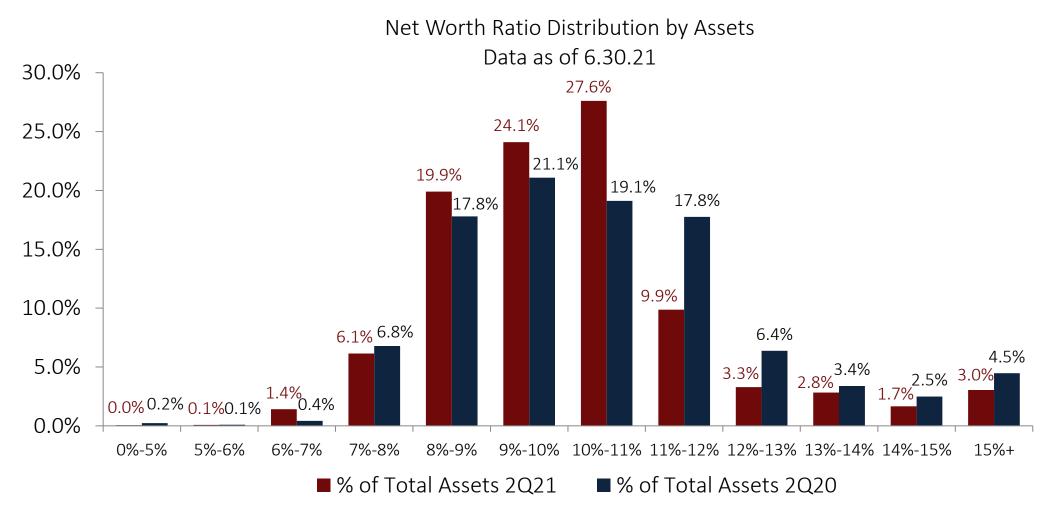


Over 94% of credit unions remain "well capitalized"





98.5% of industry assets are "well capitalized"





Lessons & Looking Forward

- As cooperatives, credit unions are different do we do enough to distinguish ourselves in a crowded market?
- Operating in a constant COVID status has caused stress for employees and members. Proving that you care about their well-being is essential.
- Digital transformation will accelerate. How can this be used to amplify purpose? Purpose drives innovation!





THANK YOU FOR WATCHING



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